

# HCERES evaluation of Laboratoires de la vallée d'Orsay

-  CSNSM
-  IMNC
-  IPNO
-  LAL
-  LPT

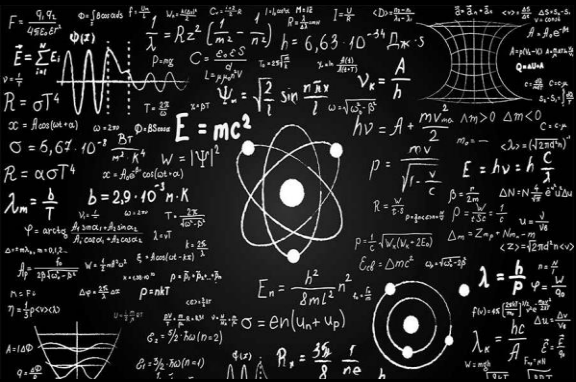


Image sources : insidesscience; oitecareesblog; iscpif.fr

## Valorization of research results

Speaker : S. KAMARA

Contributors : Laboratory Valorization Correspondants (CVLs)

14-17 january 2019

# Valorization of research results : What is it?

The process of **value creation** from **knowledge**, by making it applicable and **available** for economic or **societal utilisation**, and by translating it in the form of **new business, products, services, or processes** \*

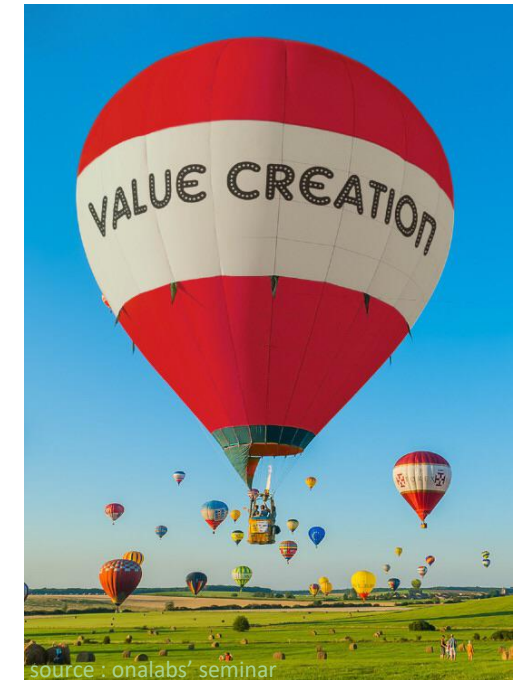
1. Research



2. Maturation



3. Product

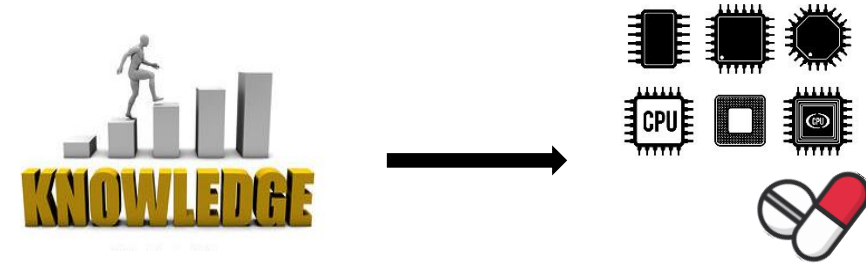


# Valorization of research results : Why?

## Research law, article L. 112-1

Public research aims to (**CNRS mission**):

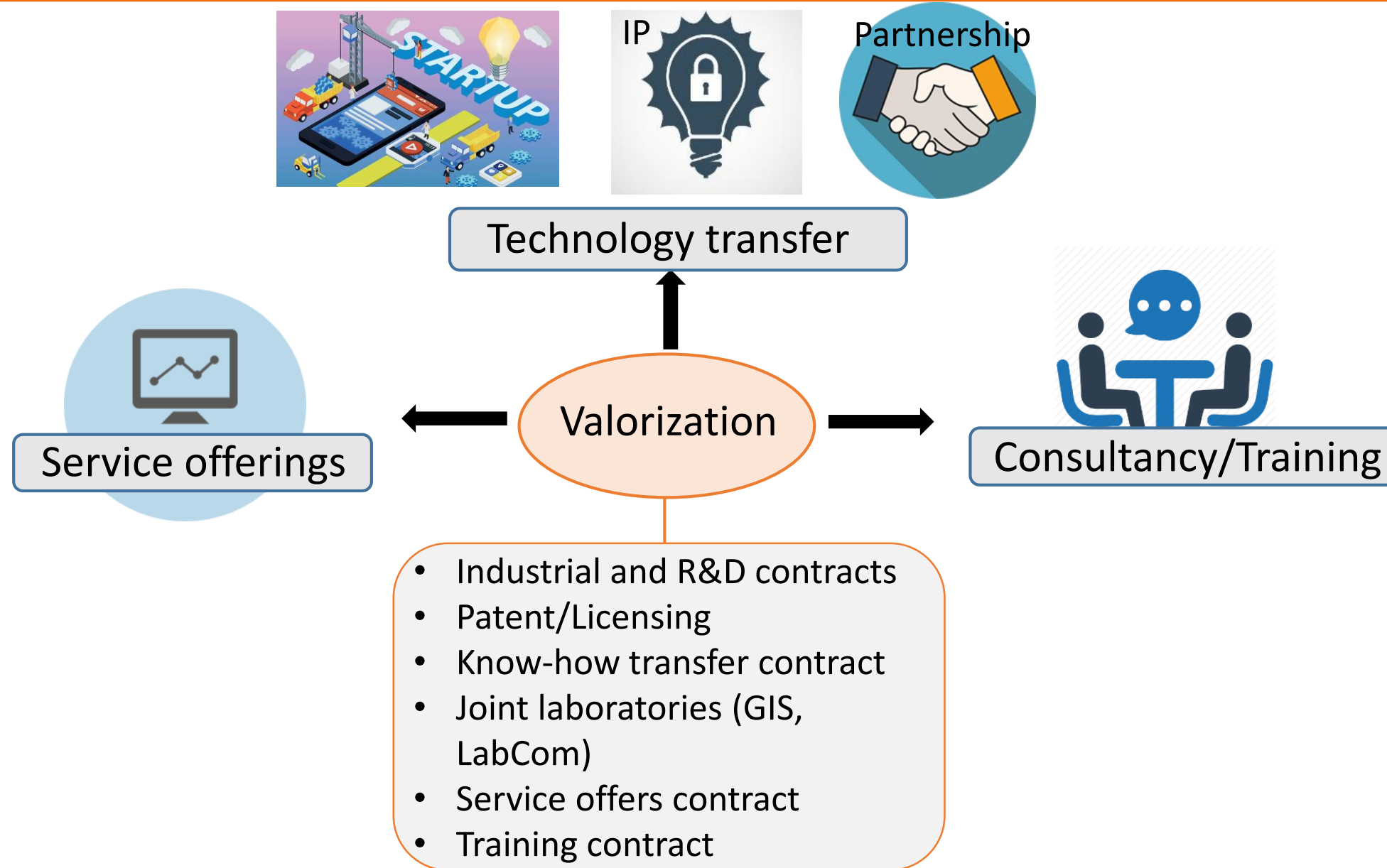
- a) The development and progress of research in all fields of knowledge;
- b) **The valorization of research results at the service of society, which is based on innovation and technology transfer;**
- c) The sharing and dissemination of scientific knowledge by giving priority to open access formats;
- ...



- ✓ Transform knowledge into **new products and services** for the society
- ✓ Stimulate **entrepreneurship** by creating companies
- ✓ Create **successful collaborations** between researchers and industries in order to advance the knowledge.
- ✓ Support the industry during its R&D stage by **licensing technology**.
- ✓ **Source of income to support further research and R&D projects, new equipments, trainings...**



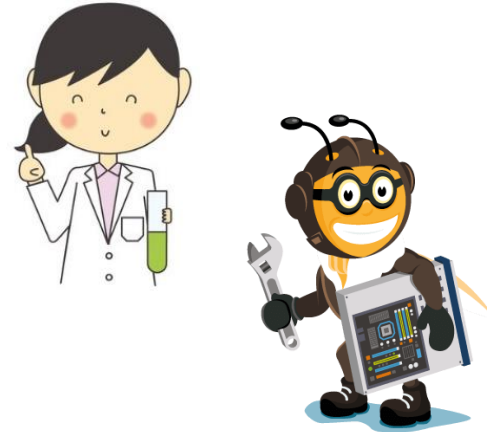
# Valorization of research results : How?



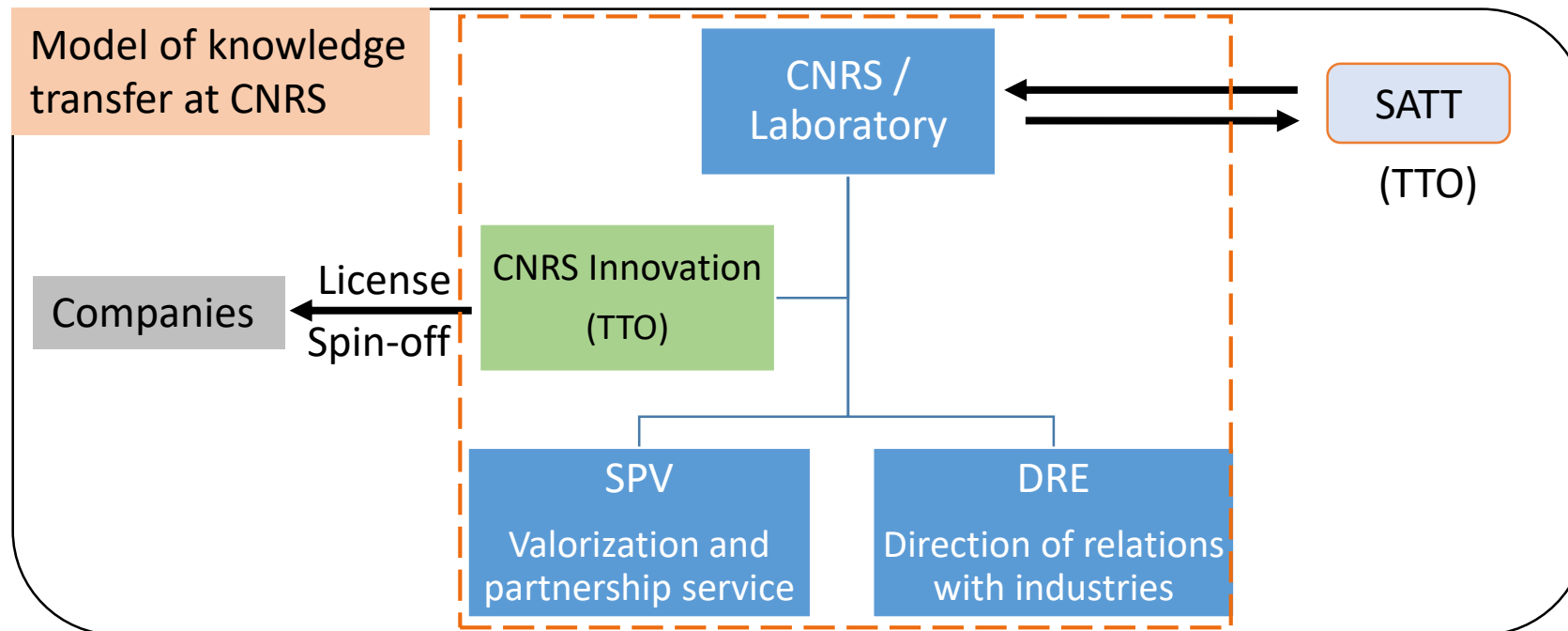
# Valorization of research results : Who?

→ **All research staff**

- Researchers
- Engineers
- Technicians
- ...



→ With support of valorization services and Technology Transfer Offices (TTOs)...

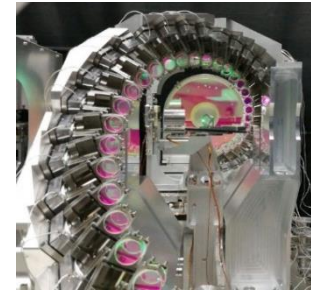


# Review of valorization activities 2013-2018

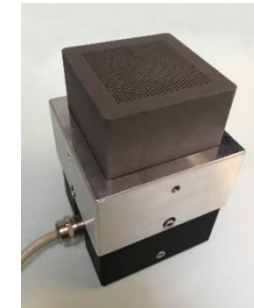


# Achievements / Knowledge transfer

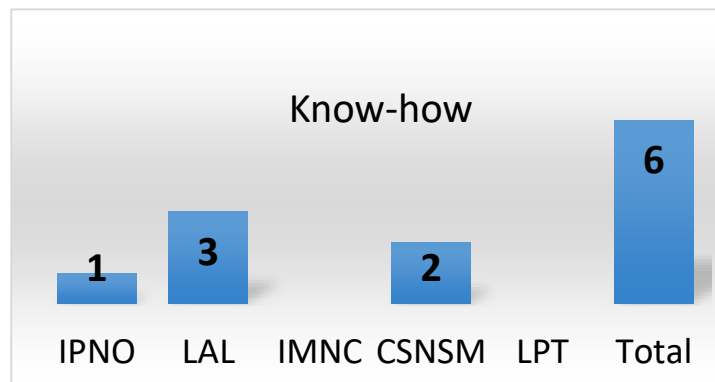
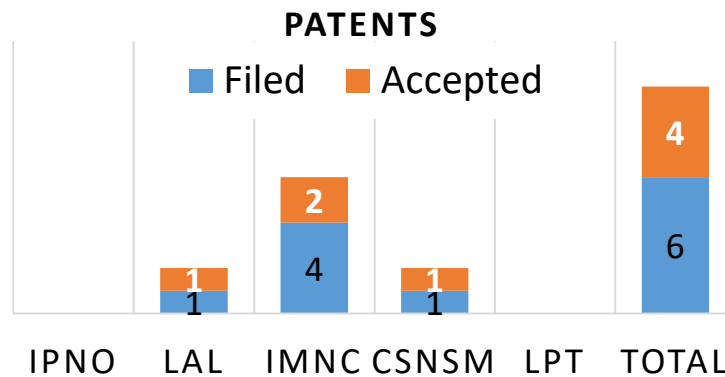
- Start-ups : **0**
- Licenced patents: **3**
- Softwares: **4**
- Consultancy : **6**
- Professional training : **7**



Optical recirculator for gamma rays production ( ● LAL - Alsyom)

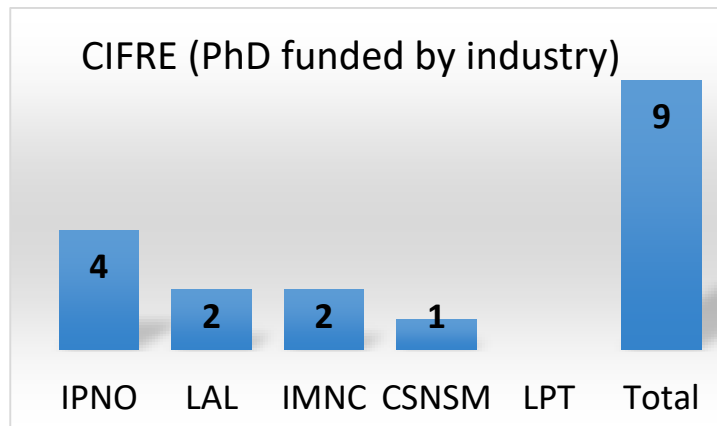
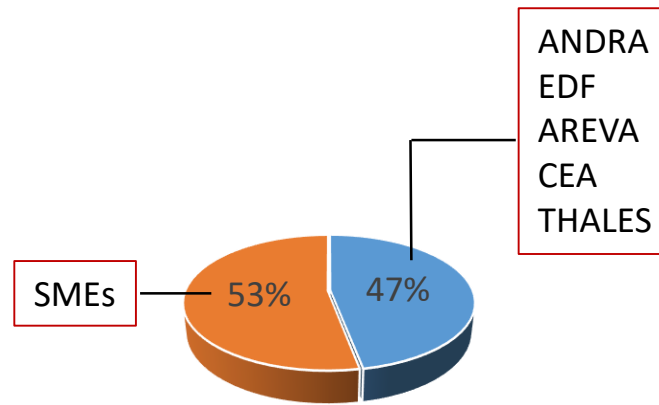
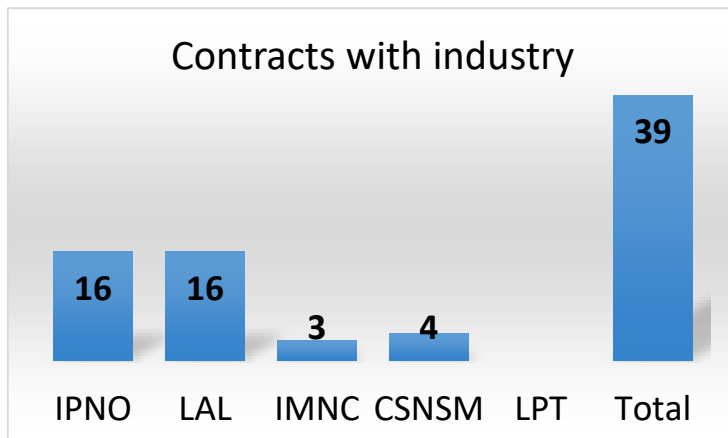


First ambulatory gamma camera ( ● IMNC - AG Medical)

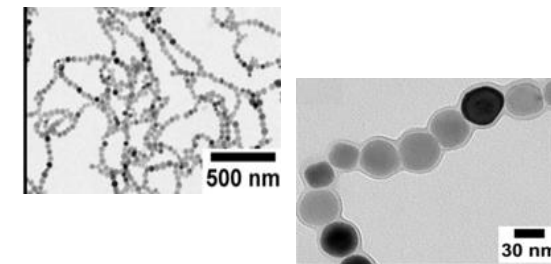
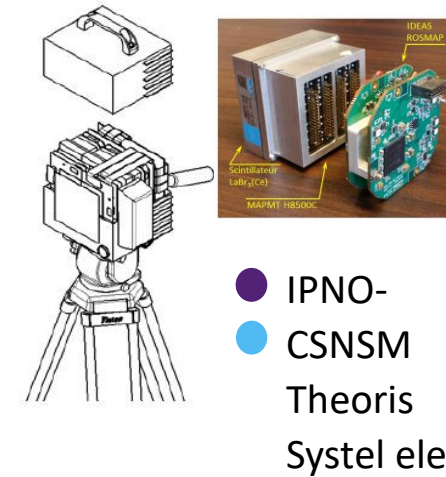


Electronic data acquisition module Digitizer ( ● LAL - CAEN)

# Achievements / Industrial collaboration



ComptonCAM - ANDRA project  
- Detection of radioactive waste



Magnetotactic bacteria for tumor treatment  
( ● IMNC - NANOBACTERIA SA)



# Service offerings / Platforms

## □ ALTO



- Thin films fabrication

~ 30k€/y

## □ SCALP



- Ion sources
- Irradiation
- Ion implantation

~ 95k€/y

## □ SUPRATECH



- Annealing of superconducting cavities
- Calibration of cryogenic thermometers
- Chemical etching – Surface treatment

~ 20k€/y

# Human Resources



- Until 2018 there was no team or service dedicated to the valorization of knowledges
- Workforce and financial support were directly included into the projects and research teams

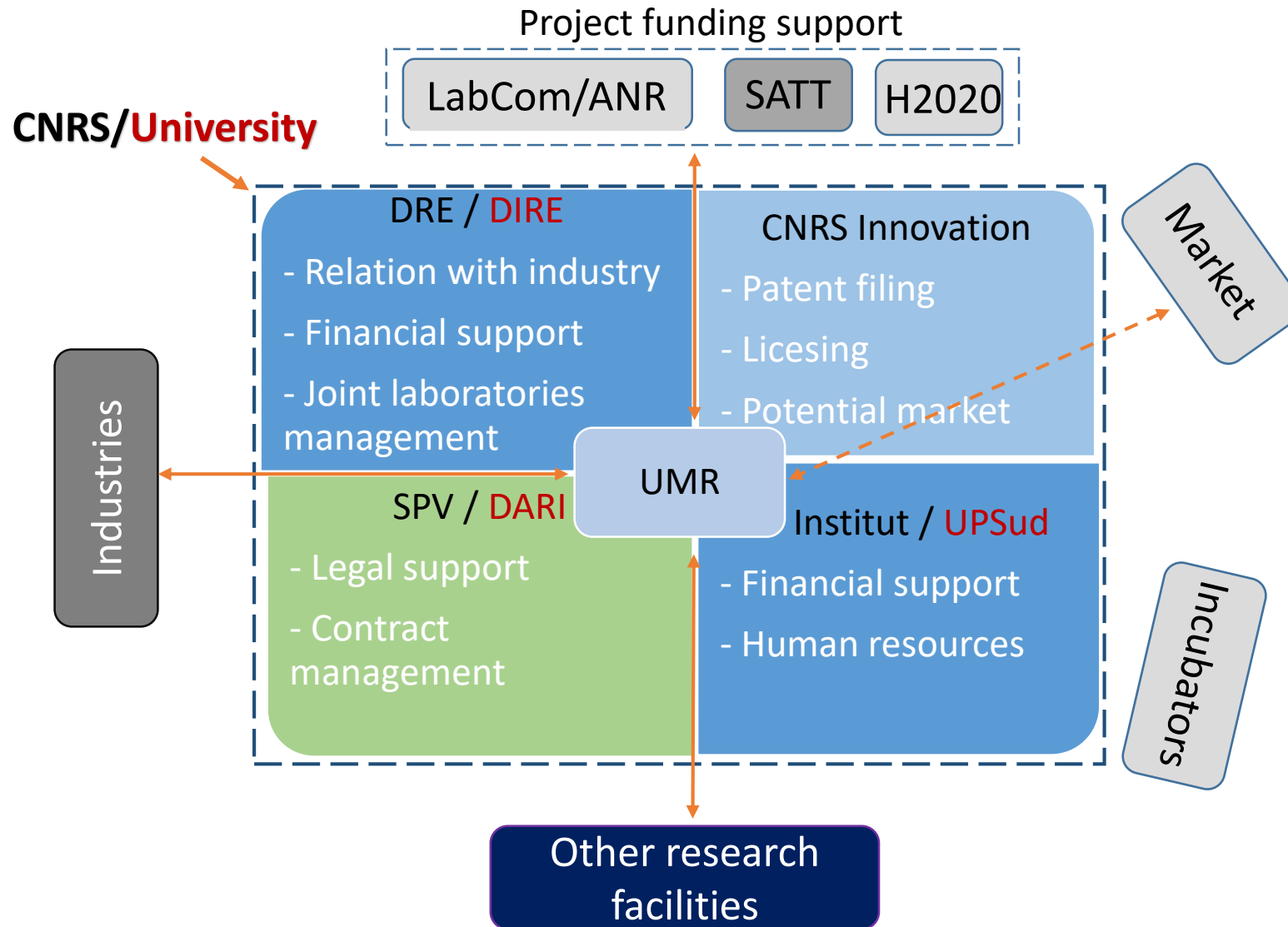
→ There were the so-called “Laboratory Valorization Correspondants (CVLs)” in each lab. But their activities were limited to the dissemination of informations and activity report

	2014	2015	2016	2017	2018
FTE	0.2	0.2	0.2	0.2	1,1
Budget	~ 0,5 k€	~ 0,5 k€	~ 0,5 k€	~ 0,5 k€	8 k€

Project of valorization unit  
(2018 – 2023 and longer term  
future)

Act 1: Recruitment of the  
head of knowledge transfer

# Ecosystem of knowledge transfer

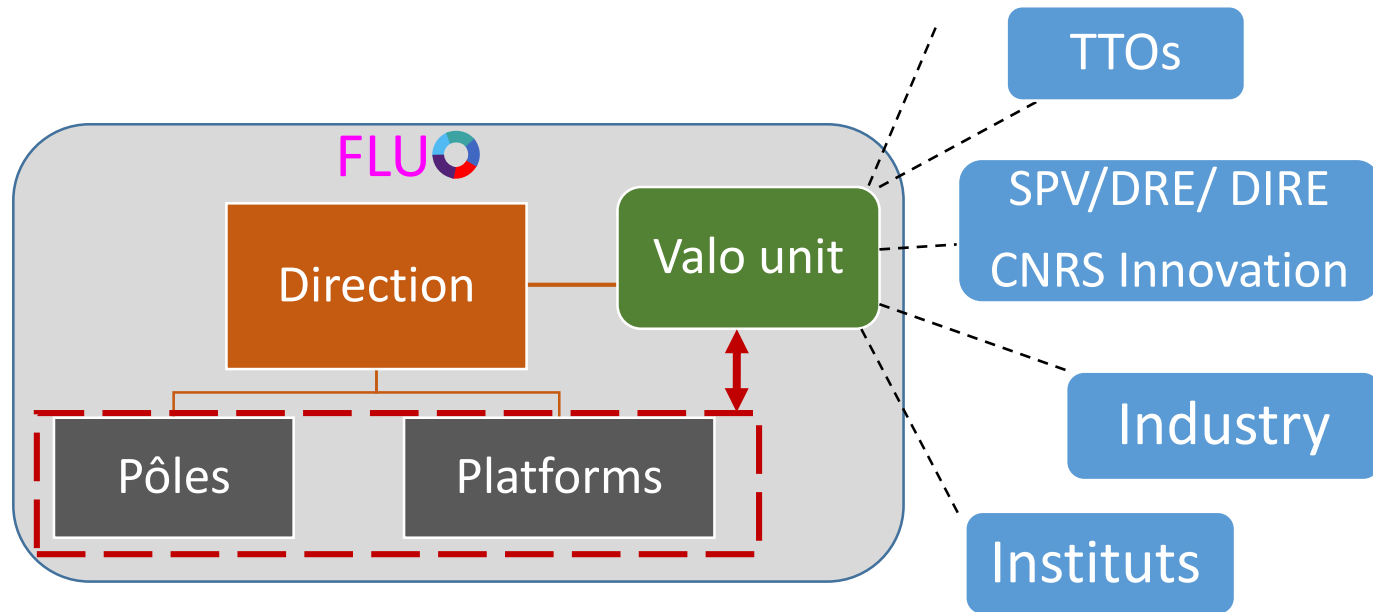


→ To benefit from the valorization services supports, it is necessary to have industrial partners and/or project upstream

→ It is therefore essential to have a proactive approach in technology brokerage, promotion of knowledges and financing requests

# In-house valorisation unit

Mission: Coordination and development of technology and knowledge valorization activities of the laboratory



- Implement the policy of the directorate in terms of valorization of research results
- Being a close and effective support for researchers and engineers
- Being the interface between laboratory and all actors of knowledge transfer

# Activities of the Valorization unit

- ❑ Identify innovative results in order to transfer them
  - Regular visits to the staff/monitoring progress report of project
  - Raising awareness among staff (Lab notebook, NDA, IP, quality management, Innovation ecosystem, grants, etc)
  - Contribute to research and R&D activities
  
- ❑ Driving the communication and promotion of the knowledges and technologies of the lab
  - Promotional brochures, website, workshops, technology brokerage
  - Organize Laboratory – Industry meeting days
  
- ❑ Develop service offerings activities in the platforms and technical services
  - Business plan and its implementation for the existing and future platforms
  
- ❑ Support staff on administrative linked to the valorization
  - Contracts, grants, call for proposal, declaration of invention, IP, etc.



# Administrative support: Contract and IP

→ Help with drafting contracts

→ Advice and support

- ✓ Consortium contract HIBISCUS Project « Positive and Negative Reactive Ion Sources" for the analysis of nanostructured surfaces »

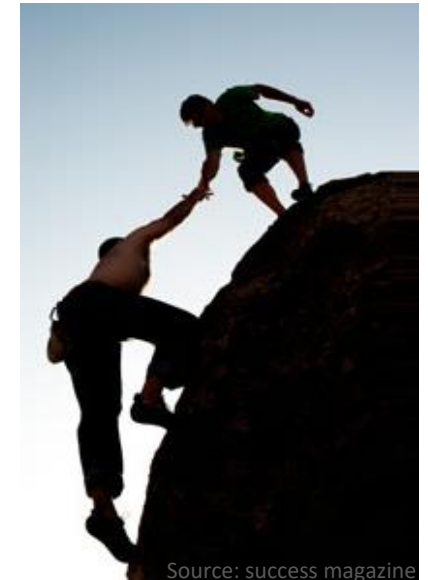


- ✓ Non-disclosure agreement (NDA) « Electronic cards development »

- ✓ Declaration of invention

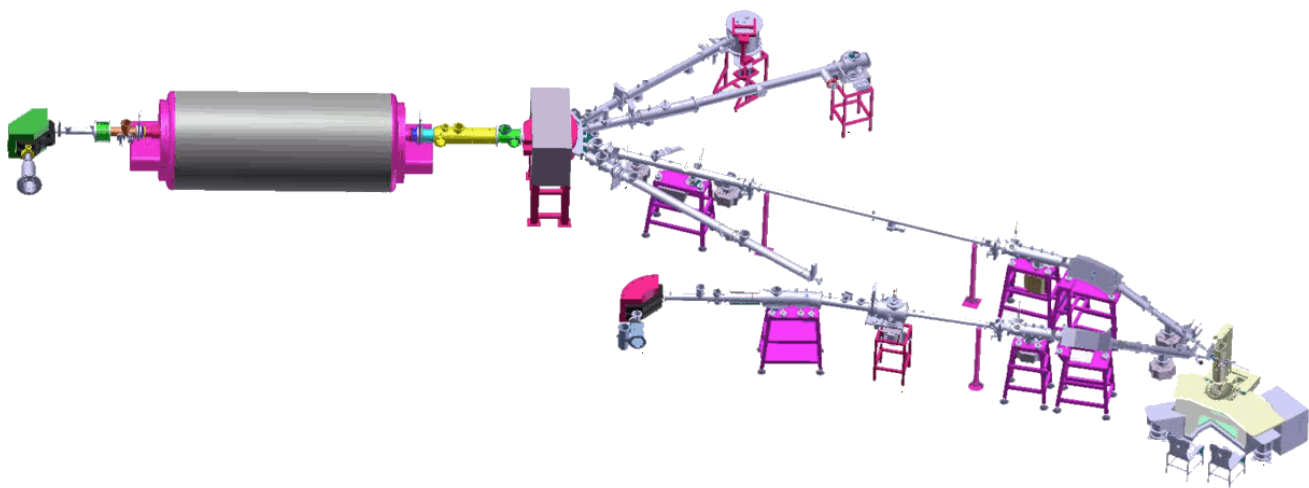
- Patent on « Tomography »

- Patent on « Portable endomicroscopy»



# Service offers : Open the platforms for industrials use

→ The case of **SCALP**  
Synthesis & Characterization using Ion Accelerators for Pluridisciplinary research

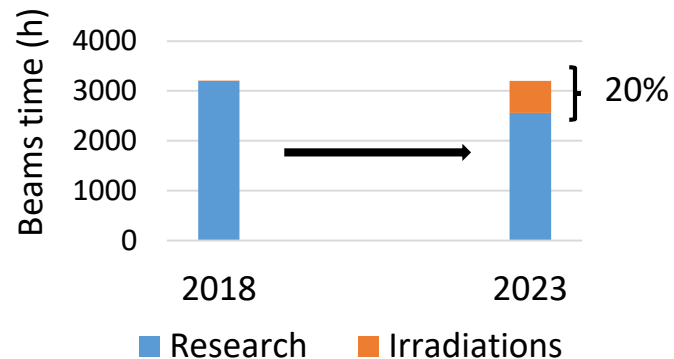
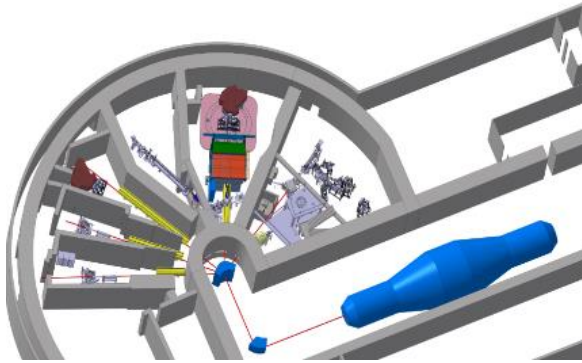


- 20 years of experience
- ~ 15% of beams time
- Irradiation, ion implantation, ion beam analysis
- **Self-financing for operation and maintenance**

→ SCALP expertise will be helpful for the development of service offerings activities in the other platforms

# Service offers : Open the platforms for industrials use

→ The Case of  : Investment and development plan



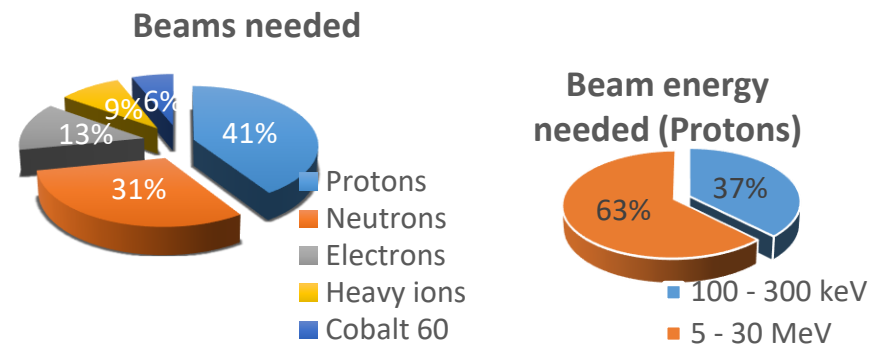
- I. Introduction**
- II. Presentation of the facility**
- III. Context and market survey**
- IV. Service offerings**
  - ✓ Ion beams
  - ✓ Thin films
  - ✓ Training
- V. Program and action plan**
  - ✓ Financing requests – Call for proposal
  - ✓ Distribution channels
  - ✓ **Communication – Prospecting**
  - ✓ SWOT analysis
- VI. Budget and growth perspective**

→ Same work will be done for the other platforms for in coming five years  
... with the possibility to centralize beam requests

# Workshop and Industrial exhibition: RADECS\* 2018



→ Result of market survey



## Beam parameters and dosimetry

Flux (in  $4\pi$ ): [n,p/s]

Fluence : [n,p/cm<sup>2</sup>]

Dose rate / Dose : [Gy/s ; rad (Si)]

Irradiation surface [cm<sup>2</sup>]

Beams energy homogeneity [size, %]

Range (i.e penetration) [ $\mu$ m (Si or SiO<sub>2</sub>)]

LET (Linear Energy Transfer) [MeV/mg/cm<sup>2</sup>]

## Contacts and discussions for beams request with

✓ TRAD (n, e), EPIC.1 (n, e), EPIC.2 (n, e, gamma)

✓ Nucléides, ITER,

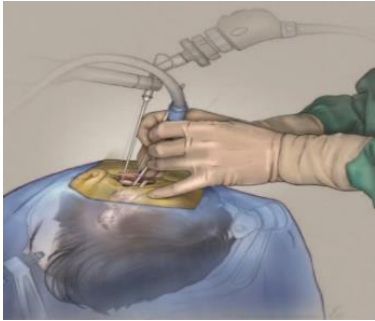
## Irradiations scheduled

✓ R-ARTE (p)

- **Objective** : 20% of beams time for irradiation
- Initial investments needed : **260k€**
- Financial benefits perspective: **300k€/year** from 2023

\*RADIATION Effects on Components and Systems workshop

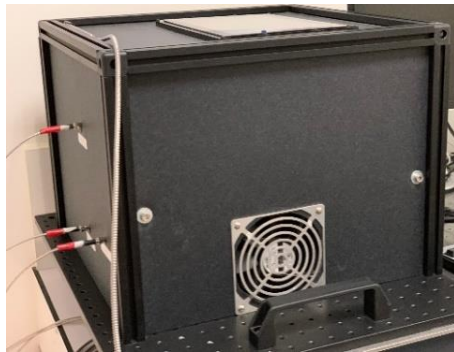
# OptiPen: A technology transfer project



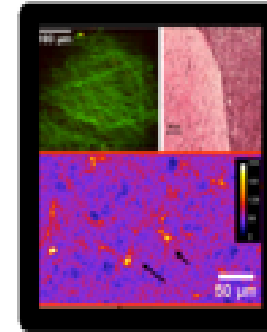
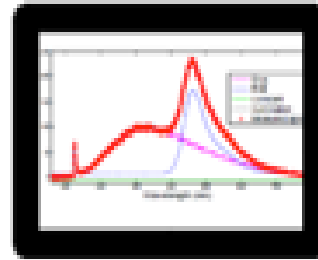
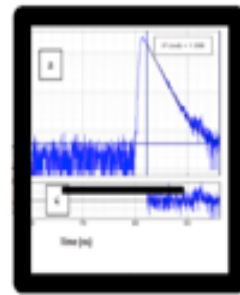
**Portable endomicroscope and data base on tumorous brain tissue**  
“Analysis of tumor resection margins”



**Research Award in  
Innovative Surgical  
Technology, 2017**



OptiPen prototype



Healthy



Tumorous

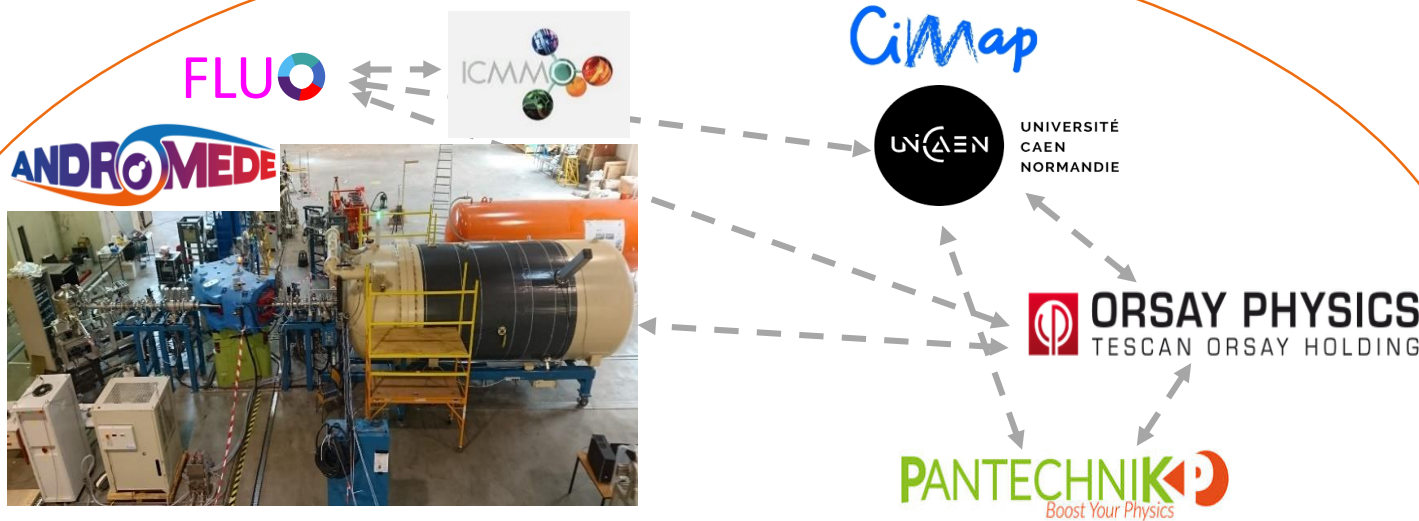
**The valorization unit is involved in...**

- ✓ Analysis and recommendation for IP
- ✓ Preparation of administrative documents
- ✓ Form of technology transfer (Licensing, start-up,...)
- ✓ Applying for adequate funding

# Joint laboratory project - CNRS/Industry

- One of the most important program in CNRS to stimulate the open innovation
- Bring together the exceptional scientific strengths and the companies that make economic development

→ Research theme : **Ion sources and surfaces analysis**



**The valorization unit will be involved in...**

- ✓ Preparation of administrative documents
- ✓ Efficient targeting of funding
- ✓ Monitoring progress of project

- Common interests and goal
- Common management and strategy
- A long-term collaboration

← - - → Previous or present interactions and collaborations between different entities



# Expectation on HR evolution and financial support

	2018	2023
FTE	1,1	3*
Budget	8 k€	40k€/y

\* Including communication and quality services support

# SWOT analysis

## Strengths

- Excellent scientific and technical level
- Large diversity of scientific themes and their interdisciplinarity
- Unique place of scientific and technological facilities in term of expertises and equipments
- Strong ability to collaborate with companies
- The in-house valorization unit support

## Weaknesses

- Lack of outreach on the intellectual property, entrepreneurship and knowledge transfer
- General perception that valorization of research is the administrative work
- Weak quality management and lack of Norms and Standards according to some industrial needs

## Opportunities

- UMR project: Build an ambitious and structurate policy of valorization of research
- Industrial partnership is the key focus of CNRS and european program
- Network with Paris-Saclay clusters of innovation
- Professionalization of technology transfer offices with the increase of innovation economy dynamic
- The increasing of funding dedicated to the valorization of research result

## Threats

- Lack of funding continuum between different step of technology transfer
- Time consuming of technology transfer can demotivate the project leaders
- Long administrative delays can be incompatible with certain industrials needs or demands
- Lack of workforce in the valorization unit

# Backup

# Other workshops and industrial exhibition (2018)

→ Technology brokerage at the 1<sup>st</sup> international R&D and innovation workshop in Paris-Saclay

- Building network with heads of communication and valorization of Paris-Saclay University



→ Awareness about valorization and presentation of technology transfer office and its tools

- Procedures on good practices for valorization results
- Funding for valorization projects
- Apply for market survey

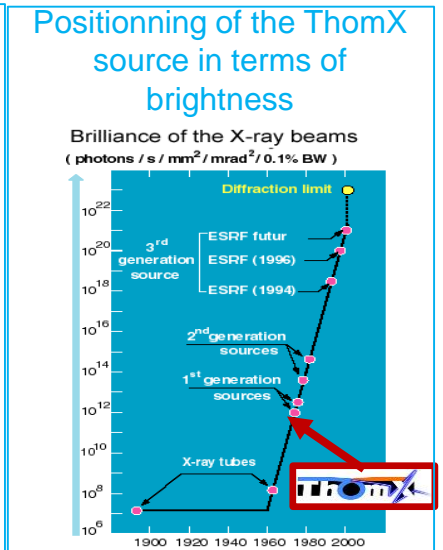
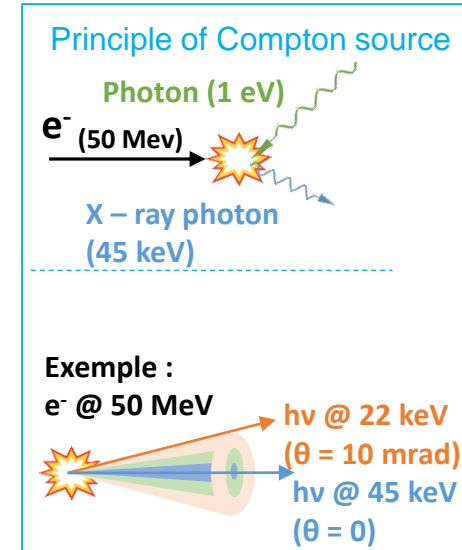


→ Participation to the workshop and innovation events

- Collect informations about valorization policy, IP, funding, grants
- Build a valorization officers network
- Redaction and diffusion of meeting minute to the laboratory staff



## A low cost, compact and versatile X-ray source



- **Development of industrial Compton X-ray source**
- **Potential applications:** Radiotherapy, medical imaging, structural analysis, material science

- **Market survey** conducted by SATT
- **Valorization unit** : Support for the next 5 years
  - Strategy of IP
  - Search of industrial partner
  - Business model

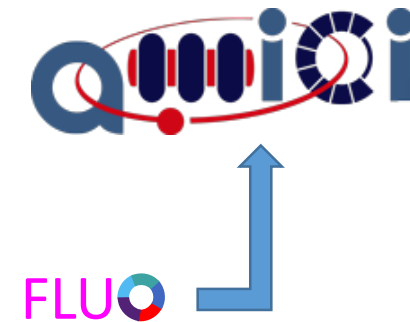
# European projects for the valorization of scientific and technological facilities – Networking - Cooperation - Innovation

## → Contribution



- **Nuclear Physics Innovation (NuPIA)** is the transversal network activity meant to reinforce the **partnership** of Nuclear Infrastructures and Institutions with **Industry** and to promote the **use of Nuclear Physics Infrastructures by industrial** researchers. NuPIA is a link between **innovation officers** of the institutions, **research groups** in various ENSAR2 WPs and **industry**.
- The goal is to create a **strong** European network of **SMEs** and industrial partners in close relation with all the ENSAR2 facilities and partners.

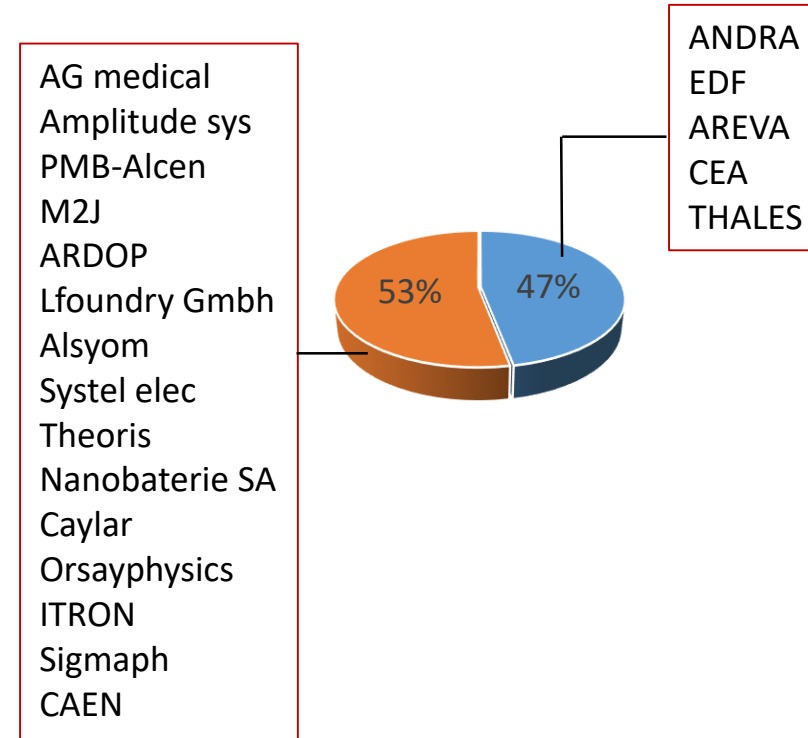
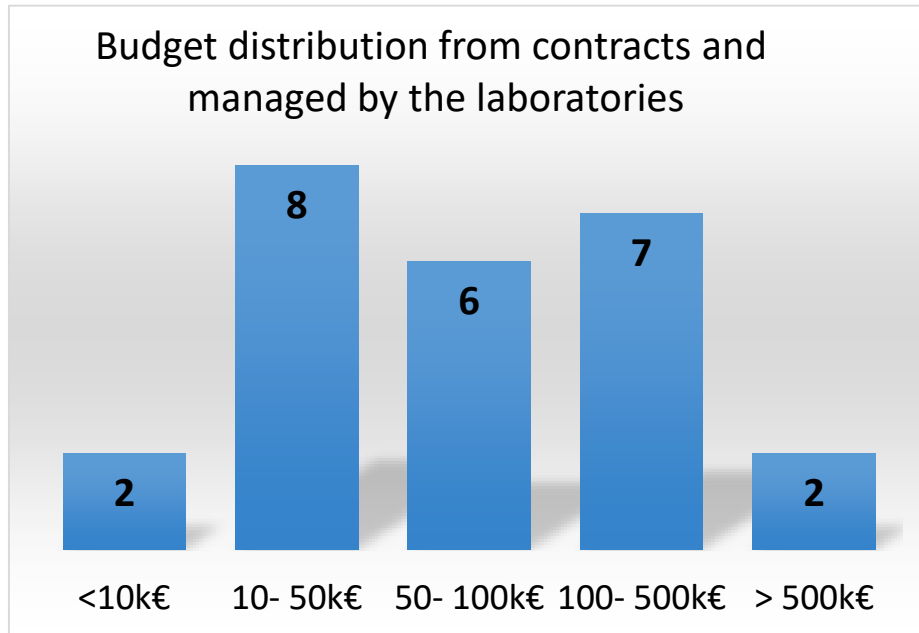
- **Accelerator and magnet infrastructure for cooperation and innovation (AMICI)**, the European technology infrastructure.
- Build the conditions for consolidating and exploiting the collaboration between European Technological Facilities and Industry to strengthen the capabilities of European companies to compete on the global market in the development of innovative applications in advanced sectors such as healthcare and space.





# Collaboration contracts

- Collaboration with industry : 39
- CIFRE (Ph.D funde by industry) : 9



# Patents and know-how transfer

Lab	Accepted Patents	Licensed patents / know-how transfer
IPNO		<ul style="list-style-type: none"> <li>• Software « SMURE » for reactor physics</li> </ul>
LAL	<ul style="list-style-type: none"> <li>- Circuit performing a power inductor having an average inductance value is dynamically variable, voltage regulation system and inductive generator, FR2984539B1</li> </ul>	<ul style="list-style-type: none"> <li>• Software "WaveCatcher" for X743 family</li> <li>• Digitizers X743 (cards and modules based on SAMLONG CNRS/CEA chips)</li> <li>• Development of circuits et modules "SAMPET" (based on SAMPIC CNRS/CEA chips)</li> </ul>
IMNC	<ul style="list-style-type: none"> <li>- Peroperative sensing head adapted to be coupled to an ablation tool, US patent n° 9775573</li> <li>- Device for detecting the disintegration of radioisotope in biological tissue, EP2201405</li> </ul>	
CSNSM	<ul style="list-style-type: none"> <li>- Method for manufacturing an electronic junction device and associated device, FR3040822B1</li> </ul>	<ul style="list-style-type: none"> <li>• Ion sources</li> </ul>
LPT		

# Valorization of research results : A story of CNRS

- 1939 Creation du CNRS, researchers start to filed patent and work with the companies
- 1940 SPENDEN, the first spin-off of CNRS
- 1967 Creation of the 1st institut in CNRS : ANVAR – National Agency for the VALORIZATION of Research
- 1982 Research Law for public research center → New mission of CNRS: Valorization of research results
- 1992 Creation of FIST SA the national subsidiary of CNRS for technology transfer
- 1999 Innovation and research law «Allègre law» → Gives the righth to the researchers and engineers to create their own company
- 2011 Creation of Innovation Awards
- 2015 Creation of the General Delegate to the Valorization
- 2018 Creation of the Directorate-General for Innovation